

# WAKE COUNTY RECOMMENDED BUDGET FY 2017

Jim Hartmann, County Manager  
May 16, 2016



**WAKE  
EXCEEDS A  
MILLION  
1,000,000**

# WAKE COUNTY RECOMMENDED BUDGET FY 2017

## 10 Fastest Growing Counties with >1,000,000 Residents, July 1, 2015

*County growth rate, 2010-2015*



**64**  
**new**  
**residents**  
**per day**



**21 from natural increase**



**43 from net migration**

Growth Rate = **250,000 People** per decade



**Durham, North Carolina**



**Madison, Wisconsin**

# BOARD GOALS

- **Community Health**
- **Education**
- **Growth and Sustainability**
- **People, Arts and Culture**
- **Social and Economic Vitality**
- **Economic Strength**
- **Great Government**
- **Mobility**
- **Public Safety**

# THE BUDGET BIG PICTURE

Requests > Revenues

# ESTABLISHING OUR TAX RATES

- **This year is different**
- **Conducted reappraisal for first time in 8 years**
- **Updated property values countywide**
- **Calculated the revenue neutral tax rate**

# DOING THE MATH: TAX RATES

**Current Tax Rate**      **61.45** cents

**Neutral Tax Rate for FY 2017**      **58.70** cents

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**Difference**      **2.75** cents

## DOING THE MATH: NEW REVENUE

**\$1.18 billion**

**Available Revenue at  
Revenue Neutral Tax Rate**

# MAKING DECISIONS: IT STARTS WITH THE BASE

- **Closely examined the base budget**
- **Looked for places where we could save money**
- **Made sure one-time expenses in FY2016 didn't carry over into FY2017**
- **Annualized new items added to FY2016 budget for FY2017**
- **Ensures critical commitments like debt service are funded**

# MAKING DECISIONS: IT STARTS WITH THE BASE

The result? A base budget of

**\$1.15 billion**

# DOING THE MATH: NEW REVENUE

**Available Revenue at  
Revenue Neutral Tax Rate**

**\$1.18 billion**

**FY2017 Base Budget**

**\$1.15 billion**

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**Remaining funds available for  
new budget requests**

**\$30 million**

# MAKING DECISIONS: REVENUE VS. REQUESTS

**\$30 million** available to  
fund new budget requests of **\$68 million**

**They came from:** County departments  
External partners  
Education sector

# FY 2017 BUDGET RECOMMENDATION

General Fund Operating Budget

**\$1,199,783,000**

Includes a 1.35-cent property tax rate increase  
for a total proposed tax rate of 60.05 cents

# MAKING DECISIONS: CONSIDERATIONS

## How can we:

- Take better responsibility for those in our care and custody?
- Positively impact vulnerabilities in our community?
- Recruit and retain an excellent workforce?
- Maintain our high quality of life?
- Build capacity to address continued growth?

# FOCUS AREA: COMMITMENTS



**Conducting the November 2016 Election**



**Opening and Operating Middle Creek Library**



**Complying with State-Mandated Programs**

# FOCUS AREA: CARE AND CUSTODY OF OTHERS

## They are:

- Children under our guardianship
- At-risk Adults
- The people in our jail

# MAKING DECISIONS: CHILD WELFARE

Why are more Child Welfare case workers and supervisors needed?

ISSUE	2010	2015	INCREASE
Number of children in foster care	546 children	734 children	36%
Reports accepted for CPS assessment	5,219 reports	5,817 reports	12%
Adoptive families receiving assistance	1,043 families	1,090 families	5%

# MAKING DECISIONS: CHILD WELFARE

## Recommendation

- Create 13 new positions
- Will enhance the safety of youth in our care and the growing number of those we are monitoring
- Net cost = \$662,000

# MAKING DECISIONS: ADULT WELFARE

**74%**

The increase in the number of adults in our guardianship since 2010

# MAKING DECISIONS: ADULT WELFARE

## Recommendation

- **Create 5 new positions, fund contracted services**
- **Will reduce the average case load**
- **Will provide better service to each client**
- **Cost = \$757,000**

# MAKING DECISIONS: SHERIFF / DETENTION

## Wake County Detention Center



# MAKING DECISIONS: DETENTION CENTER

- Houses one of the largest concentrations of people with mental health and substance abuse issues in NC
- Working to better address the needs of those with mental illness and substance abuse issues in our jail
- Need to improve the level of care while enhancing discharge planning to reduce recidivism

# MAKING DECISIONS: DETENTION CENTER

## Behavioral Health for Inmates Recommendation

- Invest \$500,000 to enhance the continuum of care from the point of arrival to the time of discharge
- Increase funding for jail psychiatric and medical services by \$263,000 to align with demand

# MAKING DECISIONS: DETENTION CENTER

## Medical / Detox Unit Staffing Recommendation

- Create 12 new positions to cover all shifts
- Will provide even better oversight to inmates with physical or behavioral health needs
- Cost = \$600,000

# MAKING DECISIONS: DETENTION STAFFING

## Wake County Detention Center

- More relief staff needed
- Not enough full-time officers to cover vacancies and absences
- Covering shifts with overtime increases costs

# MAKING DECISIONS: DETENTION STAFFING

## Recommendation

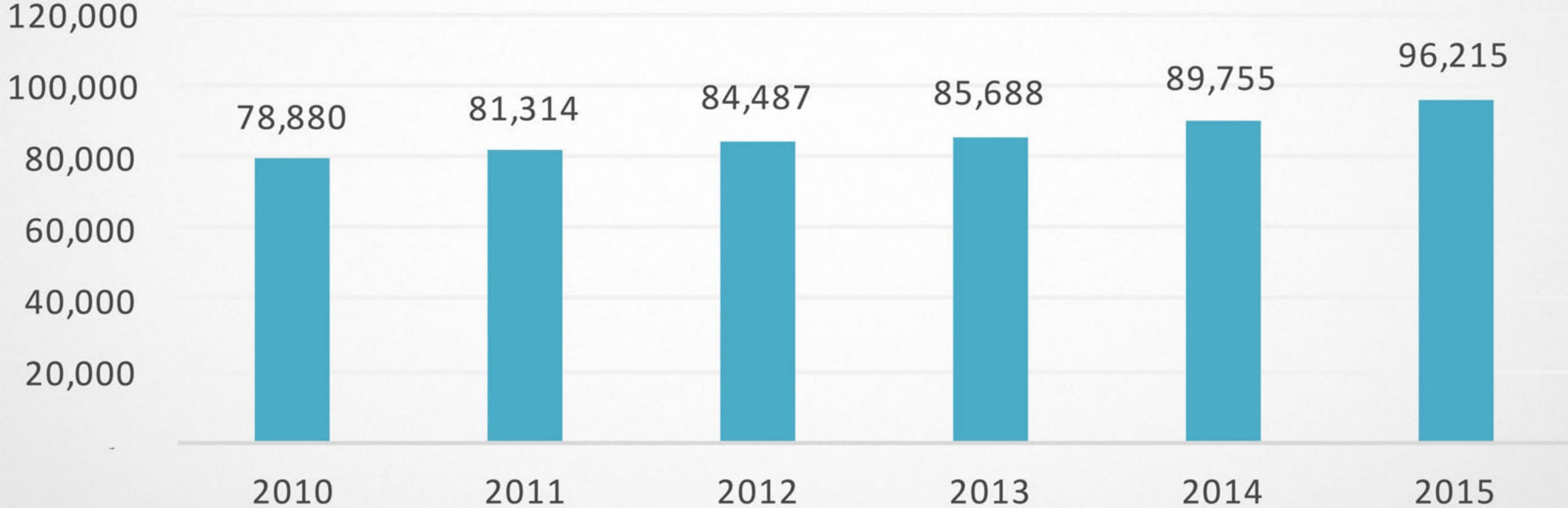
- Create 22 new positions
- Will provide the coverage needed to ensure the health and safety of the inmates and detention officers
- Will reduce the need for overtime
- Cost = \$945,000

# FOCUS AREA: PUBLIC SAFETY

**Our resources must accommodate the county's rapid growth to ensure our residents' safety**

# MAKING DECISIONS: EMS

### Total EMS Call Volume: 2010-2015



# MAKING DECISIONS: EMS

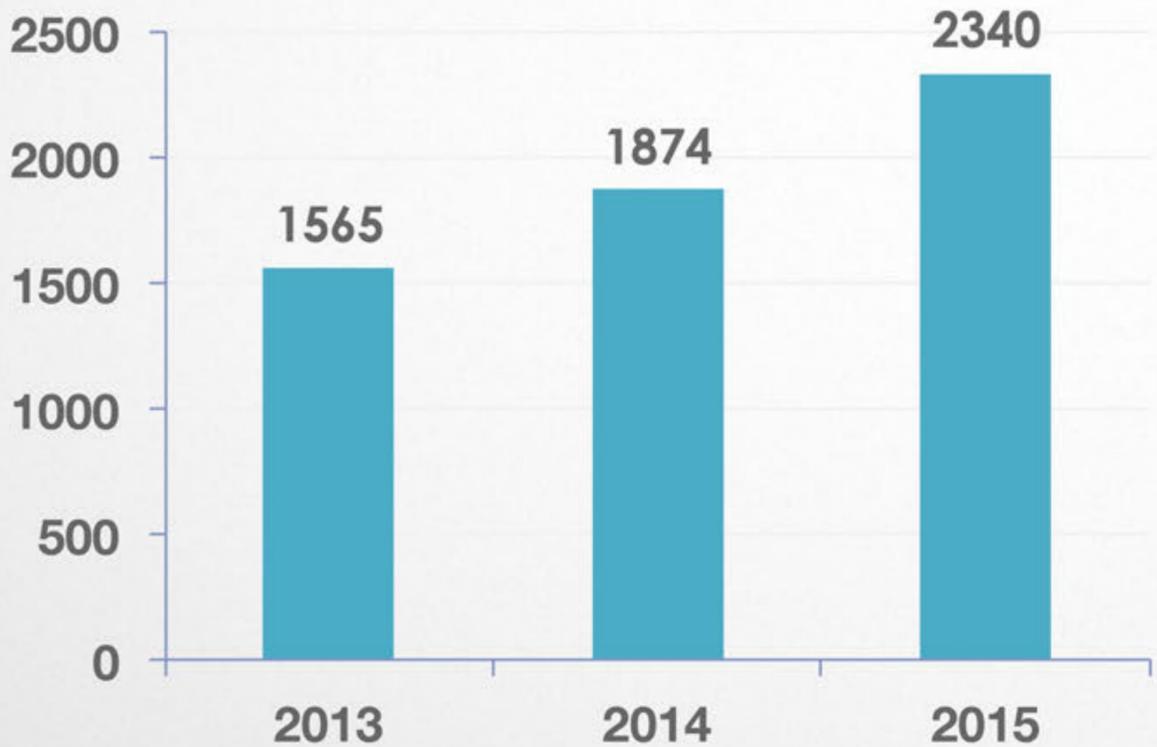
## Shift Conversion Recommendation

- **Convert an Eastern Wake EMS shift from 24 hours to 12 hours**
- **Will better align our resources with the growing demand for EMS services**
- **Cost = \$154,000**

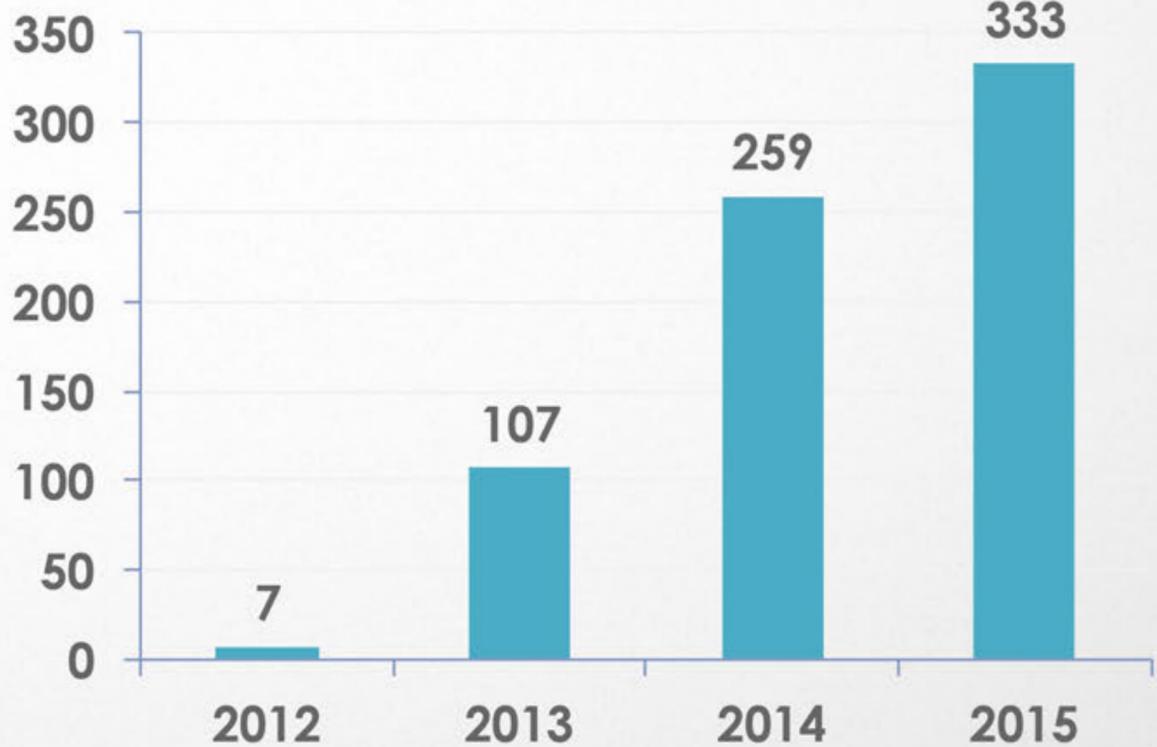
# MAKING DECISIONS: EMS

## Advanced Practice Paramedic Program

**Mental Health / Substance Abuse**  
Number of Patients Evaluated



**Falls**  
Number of Patients Evaluated



# MAKING DECISIONS: EMS

## Advanced Practice Paramedic Program Recommendation

- **Create 6 new positions**
- **Will expand the program, allowing more of our specially trained paramedics to respond to our most challenging calls**
- **Cost = \$387,000**

# MAKING DECISIONS: FIRE TAX DISTRICT

## Proposed Changes

- **Modify the existing municipal cost-share formula to more accurately reflect the cost of providing fire services to the unincorporated areas**
- **Implement a comprehensive new pay plan to correct below-market salaries**
- **Increase capital funding for fire trucks and equipment (breathing apparatus and turnout gear)**

# MAKING DECISIONS: FIRE TAX DISTRICT

## Recommendation

- Increase the Fire Tax District rate by 1.48 cents
- Will bring the District's total tax rate to 9.6 cents
- Only residents living in unincorporated areas and Town of Wendell pay this tax

# FOCUS AREA: COMMUNITY HEALTH



# MAKING DECISIONS: MENTAL HEALTH

**1 in 5**

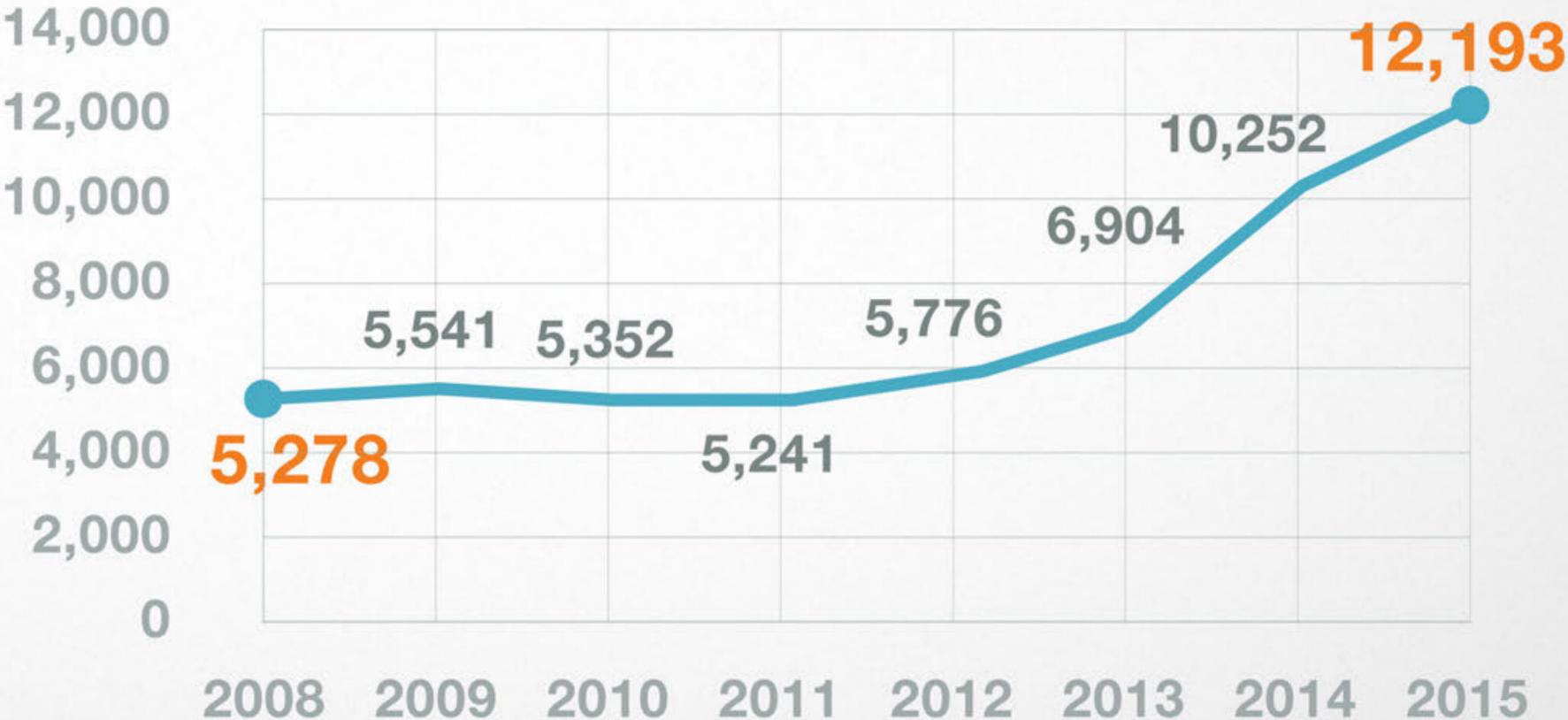
adults in the U.S. will  
experience a mental illness

In Wake County, that  
could be as many as

**200,000** people

# MAKING DECISIONS: MENTAL HEALTH

Growing number of involuntary commitments stresses existing infrastructure



# MAKING DECISIONS: MENTAL HEALTH

**It's a community-wide problem associated with:**

- Reduced state funding
- Structural changes in the system
- Demand for services outpacing the available treatment infrastructure
- The complex health needs of a population with limited access to affordable care
- Unmet access to housing

# MAKING DECISIONS: MENTAL HEALTH

## Recommendation

- **Increase our \$25 million commitment to crisis services, inpatient care, adult care and other programs by \$1.1 million**
- **Includes \$600,000 to enhance treatment opportunities for people who need access outside of regular business hours without an appointment**

# MAKING DECISIONS: SCHOOL NURSES

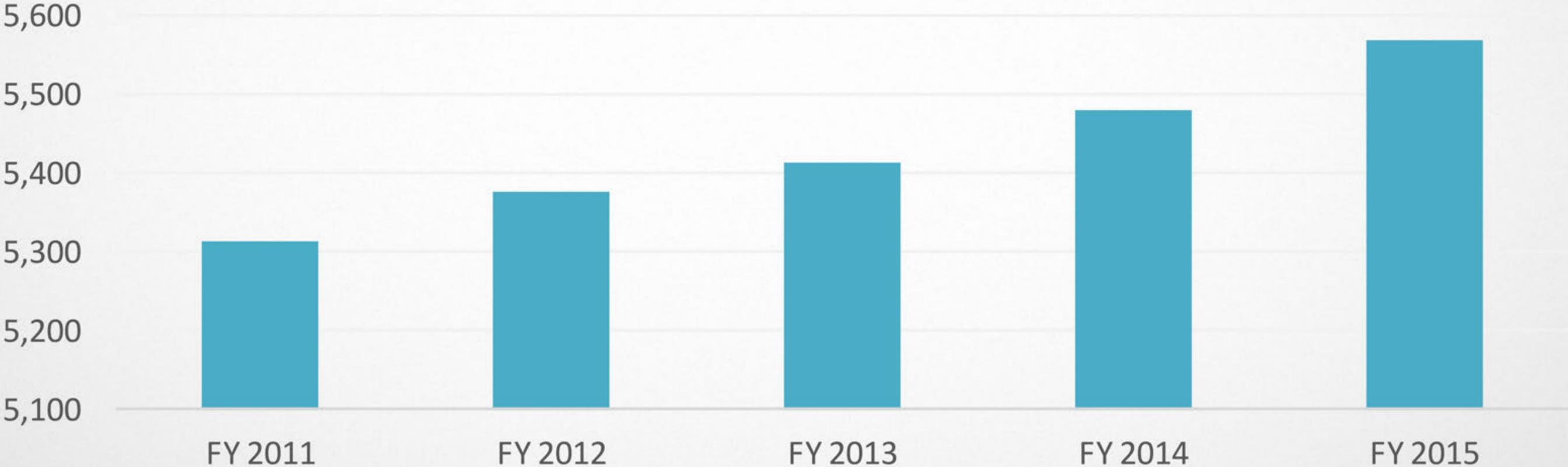
## Recommendation

- Add 10 more nurses to the county school system
- Third year of a four-year phased plan
- Will reduce ratio from: 1 nurse to 2,300 students in FY2013  
1 nurse to 1,700 students in FY2017  
**35% improvement**
- Will allow students to focus on learning

# MAKING DECISIONS: INSPECTIONS

## Health and Safety Inspectors

Number of Inspections Completed

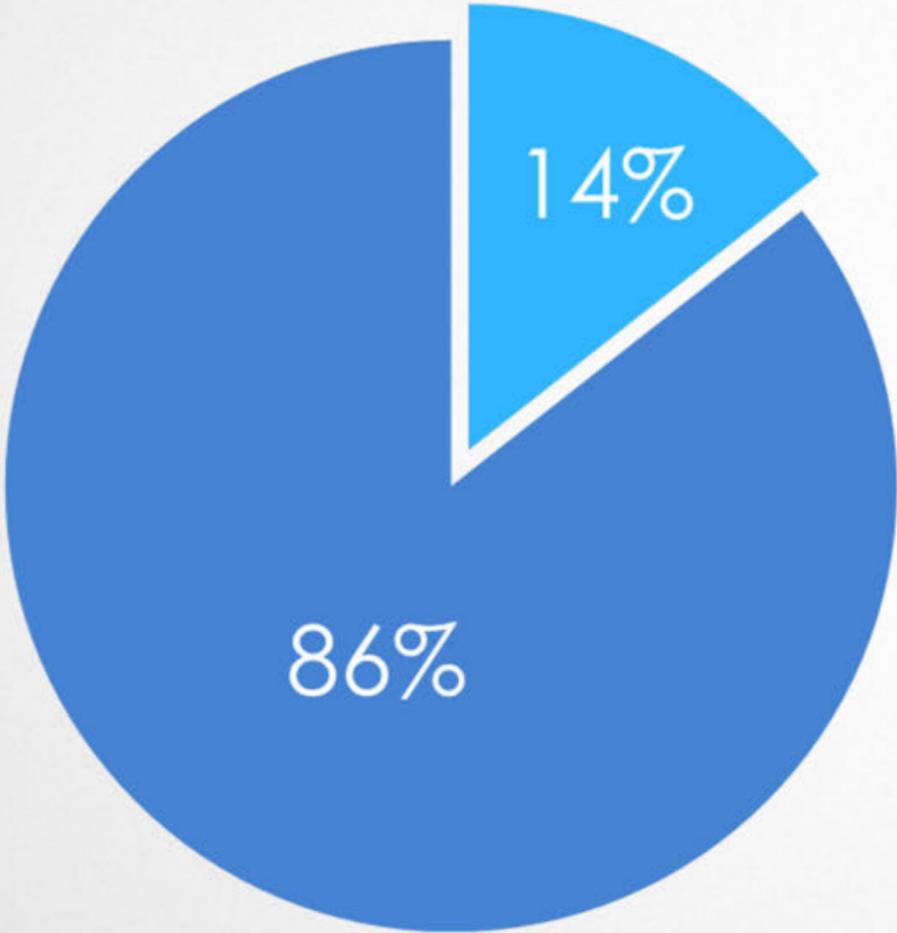


# MAKING DECISIONS: INSPECTIONS

## Health and Safety Inspectors Recommendation

- Create 5 new inspectors, purchase vehicles and equipment
- Will allow for more oversight
- Will give the public greater peace of mind that the establishments they visit are safe and meet state code
- Cost = \$568,000

# MAKING DECISIONS: FOOD AVAILABILITY



**14% of our population may not know where their next meal is coming from**

**That equals 133,000 people**

**In Wake County Public Schools alone, 54,000 students qualify for free & reduced lunch**

# MAKING DECISIONS: FOOD AVAILABILITY

## Recommendation

- Invest \$500,000 in the Food Bank of Central & Eastern NC
- Increase funding for Universal School Breakfast from \$90,000 to \$130,000
- Provide \$20,000 to Wake Interfaith Food Shuttle to create food pantries at 5 local schools

# MAKING DECISIONS: COMMUNITY STRENGTHENING

## Recommendation

- **2 pilot projects that support vulnerable communities are located in southeast Raleigh and eastern Wake County**
- **Create a position to manage them**
- **Will bring partners together to leverage resources to generate collective outcomes**

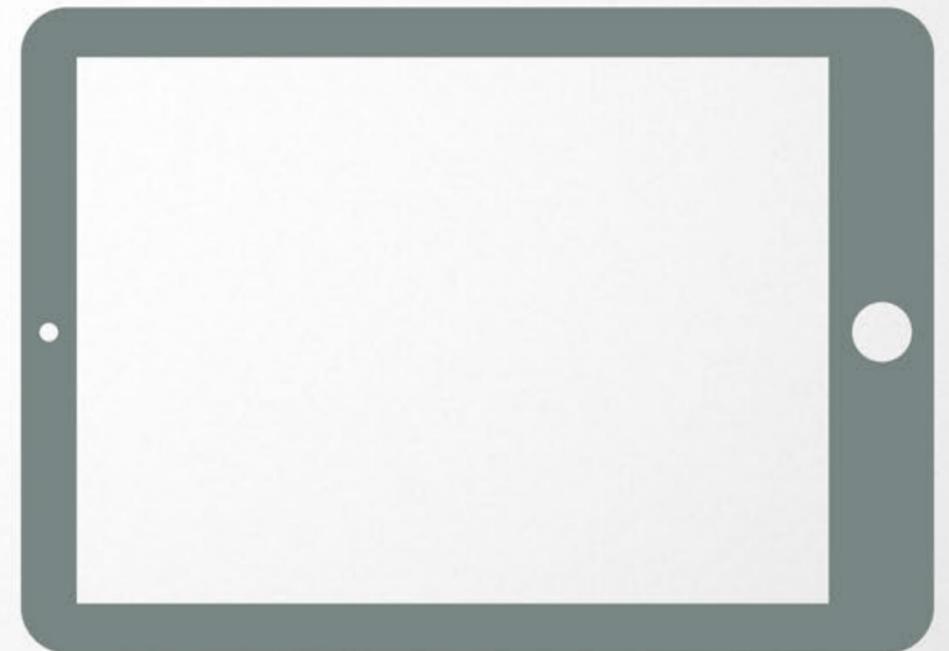
# FOCUS AREA: GREAT GOVERNMENT



# MAKING DECISIONS: TECHNOLOGY

## Modernizing Information Services

**We must keep up with the tech world to deliver the level of service our growing population expects**



# MAKING DECISIONS: TECHNOLOGY

## Information Services Modernization Recommendation

- Move to a new email platform
- Update how we manage records digitally
- Reorganize IS to place more emphasis on integrated technology and leveraging innovation
- Position Bill Greeves as Chief Information and Innovation Officer
- Total = 8 positions, \$1.3 million

# MAKING DECISIONS: MAINTAIN COMPETITIVENESS

## Recommendation

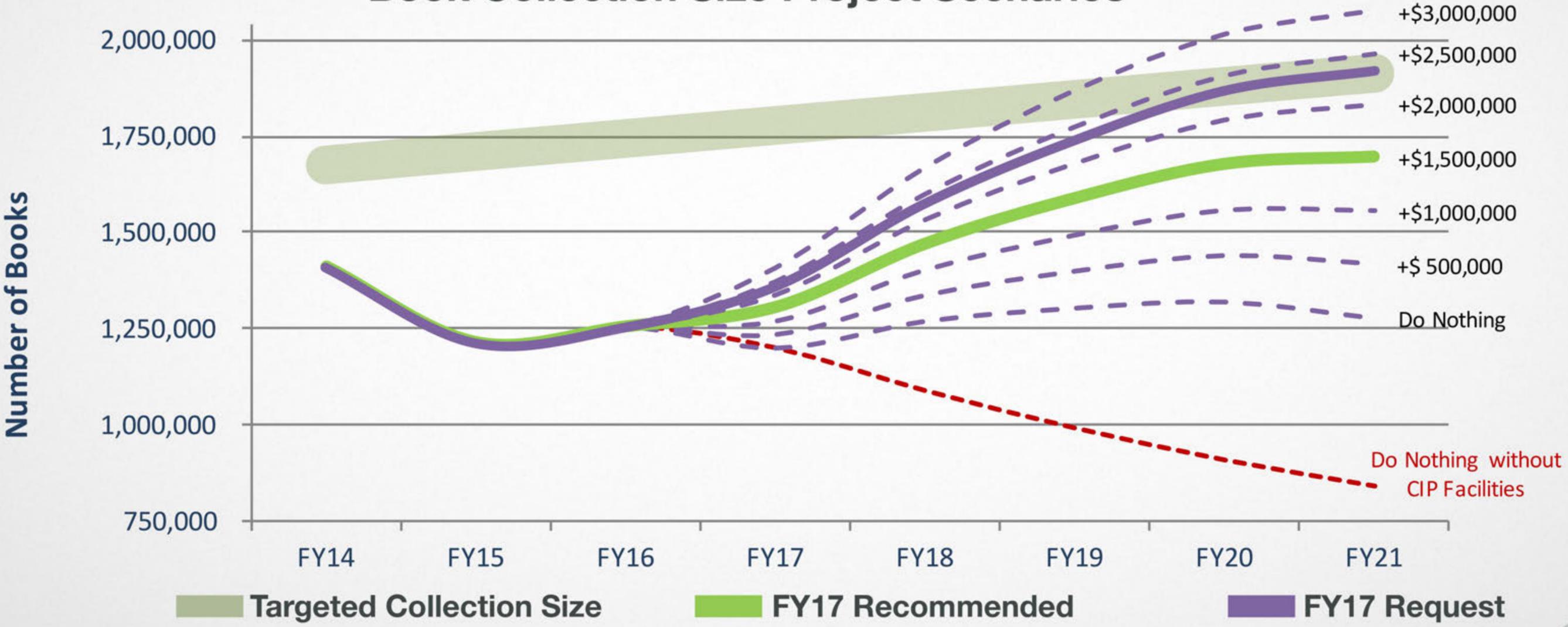
- Invest to revise our pay structure for hourly employees and adjust for salary compression
- Provide funding for a 3% performance pay increase for staff who do great work
- Will help us recruit and retain top talent

# FOCUS AREA: QUALITY OF LIFE



# MAKING DECISIONS: LIBRARIES

## Book Collection Size Project Scenarios



# MAKING DECISIONS: LIBRARIES

## Book Collection Recommendation

- Invest \$3.8 million to purchase 200,000 new books, an increase of \$1.5 million
- Will provide more options for library visitors
- Still isn't enough to catch up from book budget cuts made during the recession

# FOCUS AREA: PARTNER AGENCIES

Non-Profit Agency	FY16 Adopted	FY17 Recommended	FY16 to FY17	% Change
North Carolina Symphony	\$80,000	\$100,000	\$20,000	25%
United Arts Council of Wake County	\$345,000	\$411,364	\$66,364	19%
East Wake Education Foundation	\$45,000	\$50,000	\$5,000	11%
Communities In Schools	\$65,000	\$65,000	\$0	0%
Healing Transitions	\$600,000	\$600,000	\$0	0%
Contribution to Marbles	\$650,000	\$650,000	\$0	0%
Wake County SmartStart	\$325,728	\$488,592	\$162,864	50%
Universal School Breakfast Program	\$90,000	\$130,000	\$40,000	44%
Interfaith Food Shuttle	\$0	\$20,000	\$20,000	
<b>Expenditure Total</b>	<b>\$2,200,728</b>	<b>\$2,514,956</b>	<b>\$314,278</b>	<b>14%</b>

# MAKING DECISIONS: SMARTSTART

## Recommendation

- Increase funding by \$162,900 to add another Pre-K classroom
- Will help prepare disadvantaged children in our county for success in kindergarten
- Studies show access to early education can increase high school graduation rates by as much as 44%

# MAKING DECISIONS: UNITED ARTS COUNCIL

## Recommendation

- Invest an additional \$66,000 for transporting 4th grade students countywide to a local museum or cultural venue
- Will experience arts and culture firsthand, some for the first time

# FOCUS AREA: EDUCATION



# MAKING DECISIONS: WAKE TECH

## Recommendation

- **Total funding = \$19.8 million**
- **Increase for facility operation costs and opening 3 new buildings**
- **Hire additional technology staff**
- **Support efforts to develop a long-term technology master plan to be funded from capital**

# MAKING DECISIONS: WCPSS

## Wake County Public School System

**\$44.6 million**

- The additional funding approved by the board for FY2016 operating expenses
- Largest single funding increase in county history
- Elevated per pupil funding to \$2,453 per student

# MAKING DECISIONS: WCPSS

## Wake County Public School System

**\$35.7 million**

- **School Board's FY2017 request for additional operating funds**
- **9.3% increase from FY2016**

# DOING THE MATH: WCPSS

## Funding Increase

FY2016 **\$44.6** million

FY2017 **\$23.9** million

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Total **\$68.5** million

**20% increase**  
in funding over 2 years

# MAKING DECISIONS: WCPSS

## Wake County Public School System

**\$23.9 million**

- County's FY2017 recommendation for additional operating funds

**\$409.9 million**

- Total FY2017 operating appropriation;  
6.6% increase over FY2016

# MAKING DECISIONS: WCPSS

## Funding Increase

FY2016      **\$44.6** million

FY2017      **\$23.9** million

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**Total**      **\$68.5** million

**20% increase**  
in funding over 2 years

# FY 2017 BUDGET RECOMMENDATION

General Fund Operating Budget

**\$1,199,783,000**

Includes a 1.35-cent property tax rate increase  
for a total proposed tax rate of 60.05 cents

# FY 2017 RECOMMENDED BUDGET

**Measured approach to spending limited tax dollars**  
**Makes progress to achieving board goals**

**Takes into account how we can:**

- **Take better responsibility for those in our care and custody**
- **Positively impact vulnerabilities in our community**
- **Recruit and retain an excellent workforce**
- **Maintain our high quality of life**
- **Build capacity to address continuing growth**

# BUDGET PERSPECTIVE

## Operating Funds – Increases Since 2009

ORGANIZATION	OPERATING	DEBT & CAPITAL	TOTAL
WCPSS	\$94 million	\$61 million	\$155 million
WAKE TECH	\$3 million	\$16 million	\$19 million
COUNTY GOVERNMENT	\$19 million	\$23 million	\$42 million
<b>TOTAL</b>	<b>\$116 million</b>	<b>\$100 million</b>	<b>\$216 million</b>

# NEXT STEPS

- **Public Hearings on June 6:**
  - 2 p.m. in the boardroom
  - 7 p.m. at the Wake County Commons
- **Budget Work Session on June 13 at 2 p.m.**
- **Consider budget adoption on June 20 at 2 p.m.**

# WAKE COUNTY RECOMMENDED BUDGET FY 2017

[www.wakegov.com/budget](http://www.wakegov.com/budget)

