

# HOUSING AND COMMUNITY REVITALIZATION

## Fund Summary

		FY 2004 Actual	FY 2005 Adopted Budget	FY 2005 Current Budget	FY 2006 Adopted Budget
Intergovernmental Revenues	\$	3,362,026	2,804,280	3,049,486	2,727,910
Fee & Other Revenues		1,263,954	1,155,553	1,222,553	1,155,553
<b>Revenue Totals</b>	\$	4,625,980	3,959,833	4,272,039	3,883,463
Personal Services	\$	508,864	477,593	476,348	491,376
Operating Expenses		5,335,251	3,482,240	3,798,353	3,392,087
Capital Outlay		60,000	0	-2,662	0
<b>Expenditure Totals</b>	\$	5,904,115	3,959,833	4,272,039	3,883,463
<b>Number of FTEs</b>		8.50	8.50	7.50	7.50

## Fund Purpose and Goals

Affordable housing continues to be a great need in Wake County. According to the Karnes Report, a study on housing and housing affordability in Wake County, there is currently a need for 25,000 units of housing affordable to families earning at or below \$30,000 per year. This gap is estimated to increase to 29,500 units by 2007. Housing and Community Revitalization (HCR) has an annual budget of approximately \$3.8 million from federal and local sources that it uses to fund programs in Wake County. These programs serve families earning at or below \$30,000 per year, increase the supply of affordable housing, and make neighborhood improvements.

### Priority Populations

The following population groups will be given top priority for funding over the next five years (2005-2010) because they have the greatest need:

- Homeowners earning at or below \$30,000 per year;
- Renters earning at or below \$30,000 per year;
- Homeless individuals and families;
- Non-homeless individuals and families with special needs.

### Programs & Target Populations

Homeowner rehabilitation:

- Preserves existing housing for low-income homeowners

Adding new affordable housing units provides housing for:

- Renters earning at or below \$30,000/year
- Homeless individuals and families
- Non-homeless individuals and families with special needs

Providing short-term rental assistance:

- Provides access to housing for working families and individuals who are transitioning from homelessness

Funding public facilities improvements in low-income neighborhoods

- Supports the development of affordable housing and improves low-

# HOUSING AND COMMUNITY REVITALIZATION

income neighborhoods

## Major Accomplishments

### Homeowner Rehabilitation

- Twenty-two homeowner rehabilitations
- Twenty-one emergency grant repairs

### New Affordable Housing Units

- Ninety rental units under contract
- Eighteen single-family units under contract

### Affordable Housing Vouchers

- Ten vouchers are subsidizing rent for working families transitioning from homelessness

## FY 2006 to FY 2008 Business Plan Key Programs, Objectives and Measures

### Program Area: Housing and Community Revitalization

#### Key Objectives:

- Families can graduate from homelessness and find safe, decent affordable housing in Wake County

### Public Facilities

The following projects are underway:

- Sidewalk in Fuquay-Varina
- Sidewalk in Wake Forest

### Issues for FY 2006

- Thirty households assisted by the Homeowner Rehabilitation program
- Ten households assisted by the Emergency Grant program
- Ninety-eight affordable housing units produced
- Thirty families will use affordable housing vouchers
- Five low-income neighborhoods, comprised of 564 families, assisted by public facilities improvements

- Very low-income families can access safe, decent affordable housing in Wake County

Key Measures	FY04 Actual	FY05 Estimated	FY05 Target	FY06 Projected	Desired Level
Homes Rehabilitated (Homeowner Rehabilitation/Emergency Grant Program)	28 families	36 families	30 families	30 families	30 families
Additional Rental Units	149 families	120 families	75 families	100 families	100 families
Affordable Housing Vouchers	-	10 families	30 families	30 families	30 families
Public Facilities Improvements	268 families	336 families	604 families	500 families	500 families

# CAPITAL AREA WORKFORCE DEVELOPMENT

## Fund Summary

		FY 2004 Actual	FY 2005 Adopted Budget	FY 2005 Current Budget	FY 2006 Adopted Budget
Intergovernmental Revenues	\$	4,719,569	N/A	4,430,425	N/A
Fee & Other Revenues		0	N/A	0	N/A
<b>Revenue Totals</b>	\$	4,719,569	0	4,430,425	0
Personnel Services	\$	1,039,844	N/A	1,196,464	N/A
Operating Expenses		3,679,725	N/A	3,233,961	NA
<b>Expenditure Totals</b>	\$	4,719,569	0	4,430,425	0
<b>Number of FTEs</b>		9.55	9.55	13.55	13.55

## Fund Purpose and Goals

The Capital Area Workforce Development fund was established to account for U.S. Department of Labor and North Carolina Department of Commerce employment and training grant activities as they relate to the federal *Workforce Investment Act of 1998*, and various other federal and state initiatives. The boards of commissioners of the counties of Wake and Johnston created the Capital Area Workforce Development Consortium in 1983. The Consortium plans and administers federal and state workforce programs; competitively procures service providers; conducts quality assurance; and, reports outcome-based results of federal and state programs in partnership with the private-sector led Capital Area Workforce Development Board. This Board's responsibilities include chartering and enhancing the area's Job-Link Career Centers, part of the national network of one-stop career service centers. Twenty-four boards serve North Carolina's 100 counties. Capital Area has the larg-

est population of North Carolina's local workforce areas.

Federal and state block grants provide funding for universal workforce development services to the two counties' employers, adult and youth job applicants, and to dislocated workers and companies experiencing layoffs and closings. The labor force in Wake and Johnston counties numbers over 459,000 and there are 25,000+ employer locations.

Organizationally, Workforce Development is part of the County Manager's Office. Funding for these grants follows federal and state appropriations and are received throughout the year. Amendments to the project ordinance to include new funds are periodically presented to the Board of Commissioners.

# CAPITAL AREA WORKFORCE DEVELOPMENT

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## Major Accomplishments

- Implemented the “Going Home Initiative”
- Opened first JobLink Business Center in the State of North Carolina
- Implemented the Incumbent Workforce Development Program
- Staffed Workforce Investment Act (WIA) Resource Coordinators at the Eastern and Southern Regional Centers
- Developed and implemented follow-up goals and procedures
- Developed relationships with key businesses and employers
- Received incentive funds for exceeding 16 of 17 performance measures in FY03
- Became the first level two Job-Link in the state

## Issues for FY 2006

- Implementation of new WIA legislation and transition to JTIA requirements
- New performance measures (common measures) calculations for 2005 and requisite training
- Enhance Job-Link Centers system with more integration and co-location
- Obtain funding to keep WIA Resource Coordinators
- Renew Job-Link Memoranda of Understanding with partner agencies
- Revisit operator designation
- Manage youth WIA contracts
- Manage Adult/Dislocated Workers WIA contracts
- Obtain additional incumbent worker funding continuing the process
- Provide training for common measures

## Horizon Issues

- Begin application process for Board to obtain 501-C3 status.
- Board Website Development
- Obtain continued funding for accountability specialist from NC Dept. of Commerce, Division of Employment & Training
- Enhance WDB connection to Economic Development
- Implement industry sector approach to Healthcare Workforce Development
- Re-charter Job-Link Career Centers at higher levels (FY07)
- Achieve total integration and co-location by all partner agencies

## MAJOR FACILITIES

### Fund Summary

		<b>FY 2004 Actual</b>	<b>FY 2005 Adopted Budget</b>	<b>FY 2006 Adopted Budget</b>
Occupancy Tax Proceeds	\$	10,269,466	10,483,000	11,340,000
Prepared Food & Beverage Tax Proceeds		11,833,774	12,119,000	13,589,000
Other Revenues		58,029	0	0
<b>Revenue Totals</b>	\$	<b>22,161,269</b>	<b>22,602,000</b>	<b>24,929,000</b>
City of Raleigh Hold-back from the Occupancy Tax Proceeds	\$	507,329	508,425	549,990
Town of Cary Hold-back from the Occupancy Tax Proceeds		680,000	680,000	680,000
Allocation to the Greater Raleigh Convention & Visitors Bureau		2,743,896	2,789,377	2,997,200
Allocation to the City of Raleigh for Discretionary Projects		1,000,000	1,000,000	1,000,000
Debt Service on Five County Stadium		991,000	991,000	991,000
Allocation for Construction of the New Convention Center		10,939,191	7,175,961	8,763,621
Operating Support for the Centennial Authority		1,223,729	1,303,830	1,444,376
Debt Service on the RBC Center Construction		4,970,413	5,209,000	5,208,422
Reserve for Future Projects		0	1,266,346	1,546,521
Transfer to the General Fund, Admin. Fee for Occupancy Tax		308,417	314,490	340,200
Transfer to General Fund, Admin fee for Prepared Food & Bev.		354,208	363,571	407,670
Transfer to the County's CIP Fund for Discretionary Projects		1,000,000	1,000,000	1,000,000
<b>Expenditure Totals</b>	\$	<b>24,718,183</b>	<b>22,602,000</b>	<b>24,929,000</b>

### Fund Purpose and Goals

Proceeds from the Occupancy and Prepared Food and Beverage taxes are allocated, according to State statutes, to participating governmental agencies and jurisdictions for the purpose of promoting tourism in the County. The fund was created in 1992 with proceeds from occupancy taxes. The next year, the fund began collecting prepared food and bev-

erage taxes. Please see the distribution of tax proceeds planned for fiscal year 2006 in the table above.

Major projects have been funded in the past via interlocal agreements between the City of Raleigh and Wake County. These projects include the RBC Center, Exploris Museum and IMAX Theater, the Raleigh Convention Center renovation, Five County Stadium, BTI Performing

## MAJOR FACILITIES

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Arts Center, SAS Soccer Complex, NC Museum of Natural Sciences American Tobacco Trail Park and Yates Mill Pond Park. The ninth amendment to the inter-local agreement between the City of Raleigh and Wake County provides funding from the major facilities fund for the construction of a new \$192 million convention center to be built in downtown Raleigh. Ground was broken on April 8, 2005 and completion is planned for October 2008.

### Issues for FY 2006

Proceeds from the taxes are expected to grow by 7% for the prepared food and beverage and by 5% for the occupancy in fiscal year 2006. The projected growth reflects the most recent results from tax proceeds in fiscal year 2005. The ninth amendment to the inter-local agreement between the City of Raleigh and Wake County allocates 85% of funds not committed to other projects to the construction of the new convention center. The remaining 15% is currently being held in reserve for future projects.

# EMERGENCY 911

## Fund Summary

		<b>FY 2004 Actual</b>	<b>FY 2005 Adopted Budget</b>	<b>FY 2005 Current Budget</b>	<b>FY 2006 Adopted Budget</b>
Intergovernmental Revenues	\$	1,123,702	1,219,722	1,219,722	1,232,400
Fee & Other Revenues		0	0	0	0
<b>Revenue Totals</b>	\$	<b>1,123,702</b>	<b>1,219,722</b>	<b>1,219,722</b>	<b>1,232,400</b>
Personal Services	\$	0	0	0	0
Operating Expenses		962,950	1,219,722	1,219,722	1,232,400
<b>Expenditure Totals</b>	\$	<b>962,950</b>	<b>1,219,722</b>	<b>1,219,722</b>	<b>1,232,400</b>
<b>Number of FTEs</b>		<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

## Fund Purpose and Goals

The 911 fund collects revenue from a 25 cent surcharge on telephone bills. Funds must be used to maintain or enhance the County's 911 system. The majority of funds pay for the processing of 911 calls, while remaining funds are used for system improvements. The adopted budget includes no changes to the surcharge rate.

# REVALUATION RESERVE

## Fund Summary

		<b>FY 2004 Actual</b>	<b>FY 2005 Adopted Budget</b>	<b>FY 2005 Current Budget</b>	<b>FY 2006 Recommended Budget</b>
Transfer from General Fund	\$	975,000	975,000	975,000	975,000
Investment Income		25,217	0	0	70,262
<b>Revenue Totals</b>	\$	<b>1,000,217</b>	<b>975,000</b>	<b>975,000</b>	<b>1,045,262</b>
Contracted Services	\$	1,191,637	975,000	975,000	1,045,262
Other Operating Expenses		921	0	0	0
<b>Expenditure Totals</b>	\$	<b>1,192,558</b>	<b>975,000</b>	<b>975,000</b>	<b>1,045,262</b>
<b>Number of FTEs</b>		<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

## Fund Purpose and Goals

Chapter 105, Section 286 of the North Carolina General Statutes requires counties to reappraise taxable real property at least every eight years. Wake County's last revaluation was effective January 1, 2000, and the next revaluation will be effective January 1, 2008. To pay for these revaluations, Chapter 153A, Section 150 requires the County to establish a revaluation reserve fund. This law requires an eight-year budget to be adopted immediately following the effective date of a revaluation in order to fund the next such revaluation. The budget includes the total projected amount needed for the revaluation and eight annual amounts that the County will set aside during the years of the octennium. State law further provides for the annual review of the budget to determine whether there is a material change in the cost projected for the next revaluation, with amendments to the plan adopted by the Board of Commissioners as deemed appropriate. Amounts depos-

ited into the revaluation reserve fund may not be used for any purpose other than the revaluation of real property.

Wake County's last revaluation was effective January 1, 2000, and the next revaluation will be effective January 1, 2008.

## Major Accomplishments

- The Revenue Department partnered successfully with the North Carolina Association of County Commissioners to create a unified property tax software system in North Carolina. The department developed a comprehensive property tax administration, collection, billing and appraisal system for all types of property, including taxable and exempt, with the dual purpose of making the data more accessible.

## REVALUATION RESERVE

- The department continues to work to refine the module that assists in the revaluation process, Computer-Aided Mass Appraisal (CAMA). The development of this module is being funded from the revaluation reserve fund and is scheduled for completion in time for the 2008 revaluation process.

### Fund Financial Summary

- Fund balance at June 30, 2004 was \$1.88 million.
- The County has transferred \$975,000 annually into the fund since FY 2001, which will provide \$7.8 million over the eight-year period for the 2008 Revaluation. Additionally, these funds are projected to generate approximately \$437,000 in interest earnings to be applied toward the cost burden.

Projected Revenue and Expenditures for the 2001 - 2008 Octennium Revaluation				
	FY01-06 Projected	FY 2007 Projected	FY 2008 Projected	FY 2009 Projected
Transfer from General Fund	\$ 5,850,000	975,000	975,000	See
Investment Income	\$ 310,278	71,539	55,584	Note
<b>Revenue Totals</b>	<b>\$ 6,160,278</b>	<b>1,046,539</b>	<b>1,030,584</b>	<b>-</b>
Contracted Services	\$ 3,277,003	1,806,000	1,608,000	402,000
Other Operating Expenses	62,771	37,059	167,059	41,765
<b>Expenditure Totals</b>	<b>\$ 3,339,774</b>	<b>1,843,059</b>	<b>1,775,059</b>	<b>443,765</b>
<i>Annual Surplus (Deficit)</i>	<i>\$ 2,820,503</i>	<i>(796,520)</i>	<i>(744,475)</i>	<i>(443,765)</i>
Prior Year Ending Fund Balance	<u>1,112,310</u>	<u>2,384,623</u>	<u>1,588,103</u>	<u>843,627</u>
<b>Fund Balance at June 30</b>	<b>\$ 2,384,623</b>	<b>\$ 1,588,103</b>	<b>\$ 843,627</b>	<b>\$ 399,863</b>

**Note:** The FY09 General Fund Transfer will be designated towards the subsequent Revaluation. As such, it is not shown here.

# FIRE TAX DISTRICT

## FY 2006 Fire Tax District Budget Revenues and Expenditures

	FY 2004 Actual	FY 2005 Adopted Budget	FY 2006 Adopted Budget
<b>Revenues</b>			
Fire Tax Revenue	\$		
Operating	11,646,905	11,546,800	12,538,088
Operating--Debt Service		-	641,609
Capital	3,882,302	3,735,200	2,998,481
Subtotal--Tax Revenue	15,529,207	15,282,000	16,178,178
Compensation Study Rollover	-	115,778	-
Appropriated Fund Balance	-	707,659	425,000
Fund Balance Transfer to Capital	-	-	1,000,000
Interest	78,974	-	-
<b>Total Revenues</b>	<b>15,608,181</b>	<b>16,105,437</b>	<b>17,603,178</b>
<b>Expenditures</b>			
Department Appropriations			
Personnel and Operating	11,345,491	11,624,851	12,341,174
Debt Service (pre 7/1/05)		-	641,609
Subtotal--Dept. Appropriations	11,345,491	11,624,851	12,982,783
Comp. Study Implementation	-	240,227	-
Fixed Costs			
CAD Fire Costs	-	-	-
800 MHz Fire Costs	-	87,178	136,214
Toner and Voice Pager maint.	-	5,981	-
NC Forestry--Wildfire Prevention	42,671	62,000	60,700
Equipment and Fixed Assets			
Turnout Gear Program	-	150,000	225,000
Small Capital	-	150,000	150,000
Defib. And TIC program	147,507	124,220	-
Contingencies and Fire Grant Matches	-	50,000	50,000
Other	168,661	-	-
<b>Subtotal Operating</b>	<b>11,704,330</b>	<b>12,494,457</b>	<b>13,604,697</b>
Appropriation to Capital	3,652,900	3,610,980	2,526,481
Fund Balance Transfer to Capital	-	-	1,000,000
Transfer to Debt Service Fund	-	-	472,000
<b>Subtotal Capital</b>	<b>3,652,900</b>	<b>3,610,980</b>	<b>3,998,481</b>
<b>Total Expenditures</b>	<b>15,357,230</b>	<b>16,105,437</b>	<b>17,603,178</b>

# **FIRE TAX DISTRICT**

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## **Fire Tax Purpose and Goals**

The County contracts with 19 departments to provide fire suppression and emergency services in the fire tax district. Fourteen departments are non-profit corporations and five are municipal fire departments. The fire tax district includes most of the unincorporated area of the County and the Town of Wendell. The departments use a combination of full-time staff, part-time staff, and compensated volunteers. Besides providing essential fire protection services, the departments also respond to a significant number of medical first responder calls, prepare for technical rescues, and provide fire prevention services in their districts. The 19 departments also strive to maintain high insurance ratings to save property owners on fire insurance premiums.

## **Major Accomplishments**

- Developed Long-Range Business Plan that addresses such capital needs as apparatus and stations, and such operating issues as staffing and fund balance policies. In January 2005, the Fire Commission unanimously recommended the Plan to the Board of Commissioners, which adopted it in February 2005.
- Implemented new 800 MHz radio system.
- Completed implementation of compensation study adjustments for department personnel.
- Funding for 16 additional firefighter FTEs.
- Increase in funding for turnout gear replacement.

## **Issues for FY 2006**

- Continue to analyze potential station closures and negotiate coverage with Raleigh and Cary. Stations currently being examined include Bayleaf #3, Falls, Wake New Hope #1, and Western Wake #1 and #2.
- Refine long-range plan for staffing.
- Analyze how departments use full-time, part-time, and volunteers to staff; determine if most cost-effective staffing patterns are used.

## **Horizon Issues**

- Evaluate and, if approved, incorporate additional capital needs into Long-Range Business Plan. Such needs include new stations, service trucks, and breathing apparatus.
- Monitor and analyze impact of municipal annexation on fire service demand; Analyze how annexation plans affect fire tax district as a whole, and individual departments.

# FIRE TAX DISTRICT

## Summary of Appropriations by Department

		<b>FY 2004</b>	<b>FY 2005</b>	<b>FY 2006</b>
		<b>Actual</b>	<b>Adopted</b>	<b>Recommended</b>
			<b>Budget</b>	<b>Budget</b>
<b>Non-Profit Departments</b>				
Bay Leaf	\$	1,002,636	1,110,154	1,228,295
Durham Highway		712,141	734,153	795,726
Eastern Wake		987,906	1,154,329	1,278,227
Fairview		785,166	792,017	786,944
Falls		269,565	296,978	315,793
Garner		854,636	843,668	1,008,670
Hopkins		374,091	399,225	542,223
Rolesville		262,997	254,649	356,190
Stony Hill		499,261	562,773	623,928
Swift Creek		365,561	384,009	419,520
Wake Forest		241,740	259,007	299,003
Wake-New Hope		837,064	829,323	933,108
Wendell		833,956	851,590	992,462
Western Wake		582,851	622,728	650,830
<b>Total Non-Profits</b>	<b>\$</b>	<b>8,609,571</b>	<b>9,094,602</b>	<b>10,230,918</b>
<b>Municipal Departments</b>				
Apex	\$	431,282	435,628	481,983
Fuquay-Varina		960,010	990,154	1,053,260
Holly Springs		267,415	272,586	275,083
Morrisville		544,073	571,354	604,958
Zebulon		244,478	260,526	336,581
<b>Total Municipal Departments</b>	<b>\$</b>	<b>2,447,258</b>	<b>2,530,249</b>	<b>2,751,866</b>
<b>TOTALS</b>	<b>\$</b>	<b>11,056,829</b>	<b>11,624,851</b>	<b>12,982,784</b>